

APPENDIX 3 - MTFS Savings Tracker (2023/24)

Directorate:Committee

Period: 6

Red	Saving fully/partially unachievable
Amber	Saving achievable but full/partial slippage required
Green	Saving met in full and on time

Green	Saving is on schedule to deliver agreed Objectives, Outcomes and Benefits
Amber	There is only an intermediate level of confidence in delivery
Red	Low level of confidence in delivery of the saving. URGENT action required.

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	Description	2023-24						RAG Status (Delivery of 2023/24 Saving)	Comment on Delivery RAG Status	Actions plans to mitigate shortfall	2023/24-2027/28					Comments on RAG Status & Actions to address Amber/Red (2024/25+)	
				2022-23 Undelivered	2023/24 £'000s	Total £'000	2023/24 Projected Full Year Savings £'000s	2023/24 Savings surplus/ (shortfall) £'000s	2023/24 £'000s				2024/25 £'000s	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s			
PL20/9	01-Mar-21	Full Cost recovery of services	Reduce the number of people eligible for concessionary rates at Fusion Leisure Centres.	0	70	70	0	(70)	Red	Currently, council budgets continue to support matchday cleansing costs.		70	50	0	0	0	Red	Planning's negotiations with Spurs regards LAMP contributions for matchday cleansing are currently progressing.	
PL20/14	01-Mar-21	Commercial Waste	Parking Transformation Programme to deliver significant improvements to this service over the coming three years. Includes a CPZ rollout programme taking the borough to 100% coverage, and extending parking permit charging models to tackle emissions from Diesel vehicles	0	35	35	0	(35)	Red	Value of businesses closing currently more than value of new business won. Impact from bag prices only being increased by 5% to support businesses through difficult period, against NLWA increase of 14%, is damaging profit all the while growth is not compensating for it. Growth hindered by level of non-compliant commercial sack waste being presented in black sacks. Also seeing aggressive pricing from one particular competitor		35	35	10	0	0	Red	The Service is a consultee within Enforcement Review and has proposed an MTFS spend to save project to temporarily bolster enforcement resources to help tackle non-compliant and unpaid trade waste, which, when converted to sales, would increase commercial waste revenue	
PL20/15	01-Mar-21	Fleet	To consider Selective Licensing of the Private Rented sector for 60% of the Borough. The overall aim is to improve living standards and make landlords accountable for the management of their properties. The proposal is for a Selective Licensing fee of £600. Saving assume 60% of the Borough will be licenced. Saving relate to existing costs of established positions ( highlighted in yellow on the spreadsheet). To maximise the use of additional fee income recharges for ancillary services such as ASB enforcement officers (noise, nuisance, waste, anti-social behaviour) and corporate overheads will be charged against the HMO licence fees. Training costs will be applicable during service delivery.	0	50	50	0	(50)	Red	Awaiting outcome of fleet strategy - cross cutting saving across directorates		50	50	0	0	0	Red	Awaiting outcome of fleet strategy	
PL20/18	01-Mar-21	Crematorium Lease and Parks Property	Use of new technology cameras to record vehicle reg plates	0	20	20	20	0	Green			20	20	0	0	0	Green		
PL20/17	01-Mar-21	Increase green waste subscriptions		0	15	15	0	(15)	Red	Pre-MTFS income target not expected to be hit again this year		15	20	20	0	0	Amber		
EN_SAV_07	07-Feb-23	Savings relating to waste services review		0	0	0	0	0	Green			0	0	1,300	0	0	Amber		
EN_SAV_07	07-Feb-23	Events Income Increases		0	50	50	50	0	Green			124	40	89	44	44	Amber		
EN_SAV_07	07-Feb-23	Crematorium Lease and Parks Property increases		0	14	14	14	0	Green										
EN_SAV_09	07-Feb-23	Additional Parks FPN income		0	15	15	8	(7)	Amber	Delayed recruitment of enforcement officers									
20/25-YC10-YC1	11/02/2020 & 12/02/2019	Additional sites for on street digital advertising & Out of home advertising income generation	The proposal is to generate an income from the advertising opportunities in the borough. While we have recently awarded contract for our digital on street advertising, we are now looking at other forms of advertising, which are sympathetic to the surroundings and maximise the councils commercial returns. This is in the form of street advertising, out of home advertising, and libraries/customer services advertising.	0	6	6	6	0	Green			6					Amber		
CSE_SAV_002	07-Feb-23	Additional commercial advertising opportunities		0	128	128	120	(8)	Amber	Due to project timelines income from large format advertising is not going to be in line with budget expectations. However, work is on-going to deliver additional income through the other elements inc smaller format advertising and hubs. Current expectations are that this could be at approx £120k level. There are a number of variables including tender processes which mean that this cannot yet be considered 'green'.		202	84	50	5	5	Amber		
CSE_SAV_003	07-Feb-23	Improved Debt Recovery		0	365	365	300	(65)	Amber	Due to issues with the migration data between SAP and the new Debt Management system (Lateral), we are now working towards a Go Live date of beginning of November. We are currently projecting additional cash receipts of £300k across the 3 workstreams. It is not possible to predict at this stage how much of this additional cash benefit will translate into revenue savings until year end when the bad debt provision is recalculated.		365	300				Amber		
CSE_SAV_004	07-Feb-23	Single Person Discount Reviews		0	290	290	290	0	Amber	The Contract with Civica who will be reviewing the SPD's has been concluded. Once the Data Protection Impact Assessment has been completed (mid-Oct) we can go-live and transfer the dataset over to Civica for data matching and the process for communicating with affected residents can be started. However at this point it is felt that the target is still attainable.		290	400				Amber		
	09-Mar-21	Digital Together	Cross-Cutting Saving Proposal - re-profiled as part of 2023/24 Budget process	0	500	500	42	(458)	Amber	The in-year savings expectation has been reduced to reflect the reality of the situation with a reprofiling of the shortfall into next year required (24/25 £1,000k; 25/26 £1,810k). Work is underway to accelerate the established of a development team, pipeline, automation toolkit and governance process. Expected to be operational in Q3. Work underway to assign a target to each service area in a bid to rethink the way these savings are achieved.		500	500	1360				Amber	
<b>Total:Committee</b>				<b>0</b>	<b>1,558</b>	<b>1,558</b>	<b>850</b>	<b>(708)</b>				<b>1,677</b>	<b>1,499</b>	<b>2,829</b>	<b>49</b>	<b>49</b>			